

INFRASTRUCTURE BOARD

24th OCTOBER 2019

PERFORMANCE DASHBOARD

Purpose of Report

This paper and accompanying performance dashboard provide board members with up to date performance information on the Infrastructure programme delivered on behalf of the LEP and MCA

Thematic Priority

Secure investment in infrastructure where it will do most to support growth.

Freedom of Information

This paper is not exempt from FOI requests and will be published in line with the Combined Authority Publication Scheme.

Recommendations

The Board are asked to:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk.

1. Introduction

- 1.1 Performance dashboards for the Infrastructure programme of the LEP and MCA are attached for members to review

2. Proposal and justification

- 2.1 The following is a summary of performance by programme.

2.2 Infrastructure

Further programme detail is provided in **Appendix 1a**
A full performance dashboard is provided at **Appendix 1b**

The Infrastructure programme is now in the fourth year of a 5-year initiative to grow the economy in the Sheffield City Region and the schemes within the programme are continuing to deliver and contribute to the outputs/outcomes required to support the overarching goals of the Strategic Economic Plan 2015-2025.

The Strategic Economic Plan 2015-2025 valued the package offered by the SCR Infrastructure programme at £596m, and SCR asked for a 36% match funding

contribution from government, a minimum £217m for the period 2015-2021 with £29.2m in 2015/2016.

The SCR is continuing to work, secure and accelerate the delivery of the Infrastructure package of investment that currently comprises of 53 schemes, Table 1 shows the status of each in terms of their position within the SCR assurance framework together with the total value of SCR Local Growth Fund attributed to each.

Table 1: Scheme Status

Status	No. of Schemes	£ LGF Fund Value (Baseline)
Complete	24	£99,144,818
In Delivery	21	£96,368,888
Pending Contract	2	£8,495,372
Pipeline	6	£23,145,228
Total	53	£227,154,306

Performance Summary

The Strategic Economic Plan 2015-2025 stated that the SCRIF Programme was forecast to return benefits with 24,000 associated jobs contributing to the overall growth deal target of 70,000 and unlocking the delivery of over 14,000 houses.

Outputs/ Outcome

Table 2 illustrates how the Infrastructure Programme outputs/ outcomes are currently performing based on the Q1 2019/20 performance reports returned by the Scheme Promotors. The baseline figure is taken from figures defined in either a business case or part of the contracted funding agreement.

Table 2 Output/Outcome Performance

Outputs/Outcome	Baseline	Actual to Date
Jobs Created:	45,570	4,014
Housing Units	9301	403
Newly Built Road (km)	13	9
Commercial Floorspace (m2)	1,628,508	71870
Reduced Flooding (m2)	23,588	2,581

Management Action

There is one project which is identified as high risk because wider works set out in the contract will not be completed. Discussions are ongoing with the project sponsor with a view to receiving a proposed contract change for consideration. Seven projects have amber risks including potential cost overruns and delayed or non-delivery. Close monitoring of risks and issues takes place and discussions are ongoing with all project partners about whether activity can conclude within the LGF Programme window or whether projects should be deferred until additional funding becomes available. A wide evaluation to appraise the viability of schemes is underway, with outcomes expected to be reported and agreed at the November LEP Board.

3. Consideration of alternative approaches

- 3.1 The Performance Dashboard is the first iteration of data for the Thematic Boards and reflects the feedback taken from the meeting. Members can shape how the dashboard looks and the data and information included to fulfil their remit for performance management.

4. Implications

4.1 Financial

LGF – Allocations must be spent within the funding year, therefore all approved schemes which enter into contract are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding to the programme and the scheme promoter.

4.2 Legal

Funding Agreements are in place for all schemes/programmes where the MCA is the accountable body, where appropriate they include payment clauses linked to performance.

4.3 Risk Management

Risks on all schemes are recorded in a scheme Risk Register and mitigation actions are reviewed and escalated as appropriate. Risks are incorporated into the individual thematic dashboards to enable members further oversight.

4.4 Equality, Diversity and Social Inclusion

All schemes promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live. A series of inclusive growth targets have recently been included in all new LGF approvals.

5. Communications

5.1 All existing schemes form part of the organisations communication plans.

6. Appendices/Annexes

6.1 Appendix 1a - Infrastructure Programme Summary
Appendix 1b - Infrastructure Dashboard

REPORT AUTHOR	Peter Hague
POST	Programme Management Officer - Programme and Performance Unit
Director responsible	Ruth Adams
Organisation	SCR Executive
Email	Ruth.adams@sheffieldcityregion.org.uk
Telephone	0114 2203442

Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references: